

2021 ANNUAL REPORT

HARRIS COUNTY JUVENILE PROBATION DEPARTMENT

*"We cannot
always build the
future for our
youth, but we can
build our youth
for the future"*

-Franklin D. Roosevelt



*Building a
Balanced Approach*

*Youth | Community
Accountability | Equity*

MISSION STATEMENT

The Harris County Juvenile Probation Department is committed to the protection of the public utilizing intervention strategies that are community-based, family oriented, and least restrictive while emphasizing responsibility and accountability of both parent and child.

We Value and Promote

CORE VALUES

The belief that everyone is to be treated with dignity and respect.

The belief that each person has innate worth, dignity, and the capacity for positive change.

Services that are ethical, effective, and culturally competent.

A positive image of the department, employees, and our role within the community.

An environment that promotes initiative, productivity, teamwork, and professional growth.

An atmosphere which stresses tolerance and is free of discrimination.

Developing collaborative efforts with judicial, legislative, and community partners.

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Harris County Commissioners Court

Harris County Commissioners Court is a five-member elected body responsible for the general administration of county business.

As a county agency, the Juvenile Probation Department receives most of its annual budget from the Commissioners Court. In Calendar Year 2021, \$88,630,605.27 was allocated for staff salaries, direct client services, county facilities and general operating expenses.

The Commissioners Court also determines county personnel regulations and sets operational guidelines followed by the department.

Commissioners Court support enables the Juvenile Probation Department to provide services to thousands of at-risk young people and their families each year.

THE MEMBERS OF COMMISSIONERS COURT ARE AS FOLLOWS:

Lina Hidalgo
Harris County Judge

Rodney Ellis
Commissioner, Precinct 1

Adrian Garcia
Commissioner, Precinct 2

Tom S. Ramsey
Commissioner, Precinct 3

R. Jack Cagle
Commissioner, Precinct 4

2021 Harris County Juvenile Board

The Harris County Juvenile Board is the governing body of the Juvenile Probation Department. It also serves as the school board for the Juvenile Probation's Excel Academy Charter School. As mandated by state statute, the Juvenile Board monitors all of the department's programs, institutional services, and residential placement facilities. The board also sets administrative policies and approves the department's annual budget prior to submission to Commissioners Court.



Judge Lina Hidalgo

Harris County
Judge
Chairperson



Judge Natalia Oakes

313th
District Court



Judge Michelle Moore

314th
District Court



Judge Leah Shapiro

315th
District Court
Vice Chairperson
Secretary



Judge Julia Maldonado

507th
Family District
Court



Judge Tanya Garrison

157th
Civil District
Court



Judge Lucia Bates

Harris County
Justice
of the Peace
Precinct 3 Place 2



Judge Danilo Lacayo

182nd
Criminal District
Court

Associate Judges



Hon. William Thursland

313th
District Court



Hon. Eric Andell

314th
District Court



Hon. Dena Fisher

315th
District Court



Hon. Samanta Davis

Detention
Referee

LETTER FROM THE CHIEF



Henry Gonzales

Executive Director

Chief Juvenile Probation Officer

As significant reforms work their way through juvenile justice systems across the country, we see these reforms influencing change by driving transformation, leading to positive outcomes for justice involved young people.

Harris County Juvenile Probation Department is one such system. The influence of reform in our department is yielding results - far fewer young people incarcerated, an increase in diversions, fewer adjudications, and fewer overall referrals into the Harris County Juvenile Justice System, but there is always more work to be done.

Internally, we identified a list of cornerstones we believe lay the foundation for a positive, youth centered system of justice for, and focused on, the young people in our communities.

A youth centered system meets the needs of young people by using proven, evidence-based practices. A youth centered system focuses on the community, partnering with community-based organizations who take the lead in case management and youth engagement. A youth centered system holds itself accountable for carrying out its purpose of meeting the needs of the young people in its care rather than punishing them for their actions. A youth centered system ensures equity and inclusion among all its functions.

Our blueprint for ongoing transformation in the Harris County Juvenile Justice System is drawn from these cornerstones. By working to build a balanced approach to juvenile justice, we are building a better system, a system that provides opportunities to the young people in our care and supports the families in contact with our system while increasing public trust in the work we do and protecting public safety in our communities and homes.

ORGANIZATIONAL CHART

Executive Team

Henry Gonzales

Executive Director
Chief Probation Officer

ADMINISTRATION

Diana Quintana, PhD

Assistant
Executive Director

Technology
System Development

Strategic Initiatives

Legal Services
Public Affairs

Kendall Mayfield
Director

Communications

Jonathan Myers
Manager • PIO

BUDGET • OPERATIONAL
SUPPORT

Janie
Moreno
Deputy Director

HUMAN
RESOURCES

Marilyn
Broussard Webb
Deputy Director

HEALTH
SERVICES

Olivia
McGill, PhD
Deputy Director

EDUCATION
SERVICES

Julie
Pruitt
Deputy Director

RESIDENTIAL
SERVICES

Matthew
Shelton, PhD
Deputy Director

INTAKE
COURT SERVICES

Bianca
Malveaux
Deputy Director

YOUTH DIVERSION
DEVELOPMENT

Steven
Willing
Deputy Director

EXPENDITURES • 2021

Harris County Juvenile Probation Departmental Statistics • 2021

HARRIS COUNTY	\$
Harris County General Fund	88,630,605.27
Family Protection Fees	4,700.00
TRIAD	363,476.37
\$88,998,781.64	
STATE	\$
TJJD • State Financial Assistance	16,162,149.94
TJJD • Leadership Academy	1,032,882.40
TJJD • Special Needs Diversionary	250,704.16
TJJD • Discretionary State Aid- Residential Services	211,577.69
TJJD • Vocational Pilot Program	71,468.80
TJJD • Risk & Needs Assessment	57,129.93
TJJD • Multi-Systemic Therapy	8,692.21
CJD • Sobriety Over Addiction and Relapse Drug	54,397.04
\$17,849,002.17	
PRIVATE	\$
Work Texas	84,685.66
\$84,685.66	
FEDERAL	\$
Title IV-E	3,120.98
Girls Inspiring Future Triumphs (GIFT)	383,349.33
\$386,470.31	
FEDERAL • STATE • OTHER	\$
JJAEF Programs and Charter School	\$4,007,733.00
TOTAL	\$
2021 EXPENDITURES	\$111,326,672.78
JPD Expenditures	\$
Without JJAEF/Charter School	\$107,318,939.78

Total Expenditures • 2021 \$111,326,672.78

HARRIS COUNTY	\$88,998,781.64
STATE	\$17,849,002.17
PRIVATE	\$84,685.66
FEDERAL	\$386,470.31
OTHER	\$4,007,733.00



Boys & Girls Club Teen Violence Summit

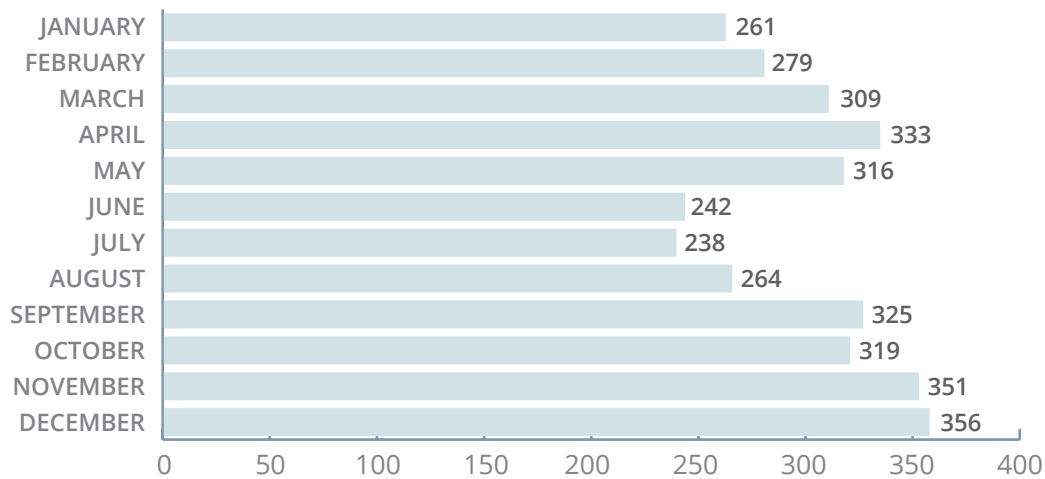


JANIE MORENO
Deputy Director
Budget and
Operational Support

Ensuring transparency, accountability, and fiscal responsibility, Budget and Operational Support aids in aligning department goals and priority outcomes to those of the county with a focus on allocating our funds toward the most beneficial services and programs that best serve the young people in our care.

REFERRAL DATA • 2021

Number of Referrals by Month



TOTAL 3,593

FEMALES BY AGE, RACE, ETHNICITY

Age	Black	Hispanic	White	Other	Total
10	3	0	0	0	3
11	4	3	0	0	7
12	22	9	4	0	35
13	41	23	11	0	75
14	64	63	16	0	143
15	89	62	17	0	168
16+	95	99	20	0	214
Sub-Total	318	259	68	0	645



BIANCA MALVEAUX
Deputy Director
Intake • Court Services

As the initial point of contact for young people referred to Harris County Juvenile Probation Department, our Intake and Court Services Division is uniquely positioned to limit exposure to formal, juvenile justice involvement.

MALES BY AGE, RACE, ETHNICITY

Age	Black	Hispanic	White	Other	Total
10	2	0	0	0	2
11	16	9	3	0	28
12	30	23	9	0	62
13	115	87	19	0	221
14	255	165	41	3	464
15	452	303	62	4	821
16+	676	585	83	6	1,350
Sub-Total	1,546	1,072	217	13	2,948
TOTAL	1,864	1,431	285	13	3,593

Through multi-level, coordinated team efforts, our division connects young people and their families to an array of youth-centered, community-driven, early intervention programs and services. Through these efforts, we can best assess each young person we encounter and make proper recommendations to the court system, providing increased opportunities for them to remain in their homes and out of detention.

REFERRAL DATA • 2021

REFERRALS BY SCHOOL DISTRICT

SCHOOL DISTRICT	Black	Hispanic	White	Other	Total
Aldine	133	97	3	0	233
Alief	87	39	0	2	128
Angleton	2	0	0	0	2
Channelview	13	11	2	0	26
Clear Creek	12	13	16	0	41
Conroe	1	0	0	0	1
Crosby	7	1	0	0	8
Cypress-Fairbanks	156	129	24	2	311
Dayton	0	0	2	0	2
Deer Park	1	17	13	0	31
Excel Academy	216	180	3	0	399
Fort Bend	27	12	4	1	44
Galena Park	42	43	1	0	86
Goose Creek	24	31	5	0	60
Houston	504	331	24	2	861
Huffman	1	5	2	0	8
Humble	49	21	21	0	91
Katy	47	23	8	0	78
Klein	51	40	25	1	117
La Porte	4	7	14	0	25
Montgomery	0	0	2	0	2
Pasadena	24	100	10	0	134
Richard Milburn Academy	4	5	0	0	9
Sheldon	29	8	5	0	42
Southwest School	5	2	4	0	11
Spring	115	37	4	0	156
Spring Branch	7	78	5	0	90
Stafford	2	0	0	0	2
Texans Can Academies	20	6	0	0	26
Tomball	2	3	8	0	13
Waller	2	6	4	1	13
Charter Schools	41	32	3	0	76
GED Program	11	9	0	0	20
Private/Parochial	3	6	5	0	14
Out of County	108	61	29	0	198
Home School	24	21	12	2	59
H C Education Dept	7	10	6	0	23
Juvenile Board Charter School	0	0	0	0	0
In transition-not enrolled	0	0	0	0	0
Not Available	83	47	21	2	153
TOTAL	1864	1431	285	13	3593

REFERRING AGENCY

AGENCY	Total
Baytown Police Department	41
Constable's Office	327
Harris County Sheriff	600
Houston Police Department	1373
Juvenile Probation Officers	130
Pasadena Police	100
Schools	489
Other	533
TOTAL	3593



JULIE PRUITT

Deputy Director
Education Services

Being student centered and community focused are two of the driving values behind everything we do. Education Services provides student centered instructional support in our schools by identifying individual learning needs and developing customized learning plans. Through our Education Support Services Team and their partnership with Disability Rights Texas, we focus instructional resources on students in the community with educational advocacy support based on their specific needs.

OFFENSE DATA • 2021

REFERRALS BY OFFENSE

REFERRAL	2019	2020	2021
Felonies			
Arson	26	15	25
Assault	373	318	314
Auto Theft	42	34	28
Burglary	213	193	98
Drugs	209	77	70
Evade/Resisting Arrest	167	167	186
Homicide	18	9	21
Mischief	34	32	31
Other	156	98	166
Other Personal	57	33	31
Robbery	468	420	419
Sexual Assault	76	65	73
Theft	114	69	70
Unauthorized Use of a Motor Vehicle	259	216	195
Sub-Total	2212	1746	1727
Misdemeanor A & B			
Assault	1163	508	573
Drugs	630	64	40
DWI - MA/MB	8	15	5
Evade/Resisting Arrest	474	364	297
Mischief	180	82	65
Other	623	425	434
Theft	539	302	163
Trespass - MA/MB	319	124	98
Sub-Total	3936	1884	1675
Violations of Probation			
Violation of Probation - Technical	217	94	82
Violation of Probation Other Jurisdiction	197	104	109
Sub-Total	414	198	191
GRAND TOTAL	6562	3828	3593

COURT ACTIVITY

COURT DECISIONS	YOUTH REPRESENTED
Certification	5
TJJD Commitment	10
TJJD Determinate Sentence	26
Probation	631
Placement	265
Field Supervision	363
Probation Other	3
Deferred Adjudication	197
Non-Suit/Dismissed	374
TOTAL	1243

OFFENSE PER ADMISSION TO DETENTION

OFFENSES	2016	2017	2018	2019	2020	2021
Murder	5	5	18	16	10	21
Arson	34	23	24	26	10	4
ASSAULT						
Felony	350	284	478	377	287	220
Misd A/B	598	549	605	581	250	121
Misd C	0				0	0
Sexual Assault	94	95	100	80	45	47
Robbery	347	403	398	470	458	423
Burglary	220	172	101	135	80	45
THEFT						
Felony	86	85	89	61	37	29
Misd A/B	368	262	210	133	58	28
Misd C	0	0	0	0	0	
Auto Theft	22	19	18	22	16	6
Unauthorized Use of a Motor Vehicle	152	181	160	156	93	82
DRUGS						
Felony	55	36	32	37	27	8
Misd A/B	306	249	220	141	9	4
Misd C						
MISCHIEF						
Felony	26	12	26	19	14	11
Misd A/B	116	82	80	70	15	10
EVADE/RESISTING ARREST						
Felony	98	108	102	134	95	44
Misd A/B	269	258	222	170	76	39
DWI - Misd A/B	2	1	8	2	4	1
Trespass	220	181	161	134	39	20
OTHER						
Felony	165	131	255	162	71	59
Misd A/B	297	311	576	339	206	198
Misd C	0	0	1	2	0	
Disorderly Conduct	0	1	0	0	0	
City Ordinance	0	3	0	0	0	
Violation of Probation	768	822	565	408	148	91
Runaway* (CINS)	59	50	51	56	39	38
OTHER* (CHINS) OFFENSES						
TJJD Runaways	6	10	23	5	0	2
Administrative Actions	165	130	101	104	83	78
TOTAL	4828	4463	4624	3840	2170	1629

*Children in need of supervision (status offenses)

Includes diverted youth

OFFENSE SEVERITY

OFFENSE SEVERITY	TOTAL
Felonies	1727
Misdemeanor A & B	1675
Violation of Probation	191
Total	3593

ADMISSIONS TO DETENTION • 2021

BY MONTH AND SEX*

Gender	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
Female	39	35	21	11	23	26	25	16	22	26	20	20	284	17.4%
Male	142	95	120	114	132	91	117	100	98	106	100	130	1345	82.6%
TOTAL	181	130	141	125	155	117	142	116	120	132	120	150	1629	100.0%

BY MONTH AND AGE*

Age	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
10	0	0	0	0	0	0	0	1	1	0	0	0	2	0.1%
11	1	0	1	0	0	0	0	0	0	0	0	0	2	0.1%
12	7	2	0	2	2	2	3	0	0	4	1	1	24	1.5%
13	8	5	6	2	8	7	4	7	3	10	6	4	70	4.3%
14	24	20	18	20	33	17	20	12	10	16	11	25	226	13.9%
15	45	34	30	25	43	24	41	36	38	27	30	45	418	25.7%
16+	96	69	86	76	69	67	74	60	68	75	72	75	887	54.5%
TOTAL	181	130	141	125	155	117	142	116	120	132	120	150	1629	100.0%

BY MONTH AND RACE*

RACE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
Black	98	56	68	58	84	62	83	69	64	72	60	84	858	52.7%
Latin	70	56	70	55	60	47	54	45	45	54	53	57	666	40.9%
White	12	17	3	11	10	8	4	1	8	6	7	8	95	5.8%
Other	1	1	0	1	1	0	1	1	3	0	0	1	10	0.6%
TOTAL	181	130	141	125	155	117	142	116	120	132	120	150	1629	100.0%

*Youth may be counted multiple times if a youth had multiple admissions within the noted time period.

Includes diverted youth.

Definition of Detention: Detention is the temporary and safe custody of juveniles. Generally, secure detention should be utilized for youth who, by nature of their offense(s) or conduct, are found to be a danger to self/others, or are believed to be a flight risk. Less restrictive alternatives to secure detention are preferred.

ADMISSIONS TO DETENTION • 2021 (CONT'D)

BY MONTH, RACE AND SEX*

RACE	GENDER	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
Black	Female	18	13	10	5	10	13	10	7	16	14	11	12	139	8.5%
	Male	80	43	58	53	74	49	73	62	48	58	49	72	719	44.1%
Latin	Female	15	15	10	5	12	11	13	9	6	12	8	6	122	7.5%
	Male	55	41	60	50	48	36	41	36	39	42	45	51	544	33.4%
White	Female	5	7	1	1	1	2	1	0	0	0	1	2	21	1.3%
	Male	7	10	2	10	9	6	3	1	8	6	6	6	74	4.5%
Other	Female	1	0	0	0	0	0	1	0	0	0	0	0	2	0.1%
	Male	0	1	0	1	1	0	0	1	3	0	0	1	8	0.5%
TOTAL		181	130	141	125	155	117	142	116	120	132	120	150	1629	100.0%



Building Momentum Documentary Panel



Building Momentum Documentary Screening



DR. MATTHEW SHELTON

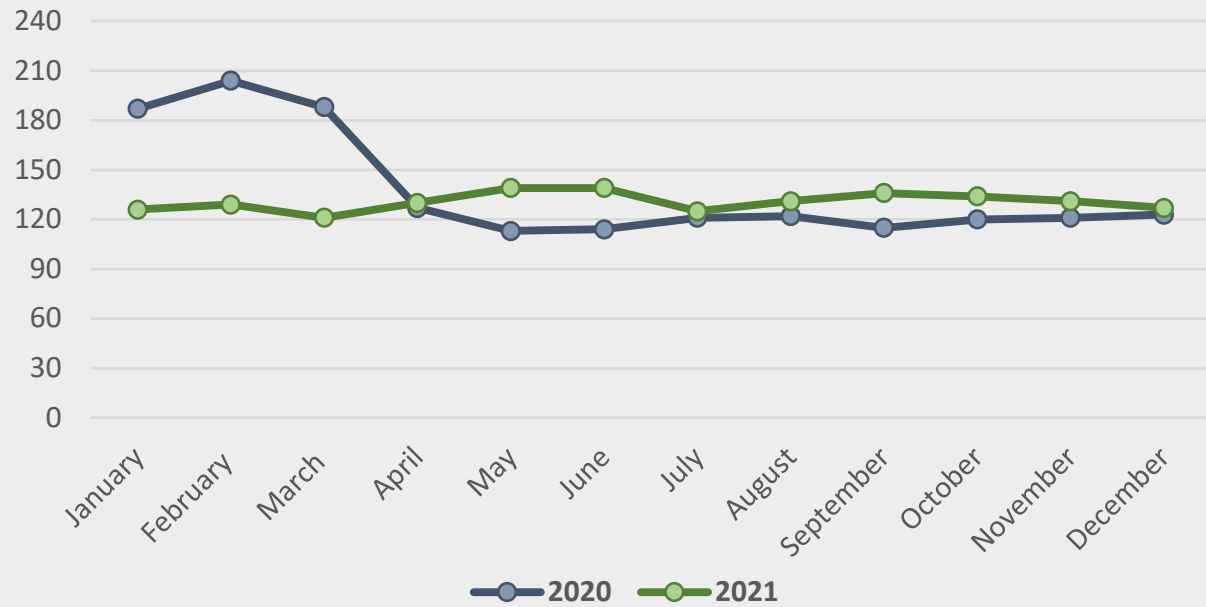
Deputy Director
Residential Services

Residential Services continues to become increasingly youth-centered by transforming our facilities to best address the specific needs of each young person in our care through approaches that are more therapeutic and less correctional. An example of this approach is our continued implementation of Trust Based Relational Intervention (TBRI®) strategies which aim to support youth development through positive connections and

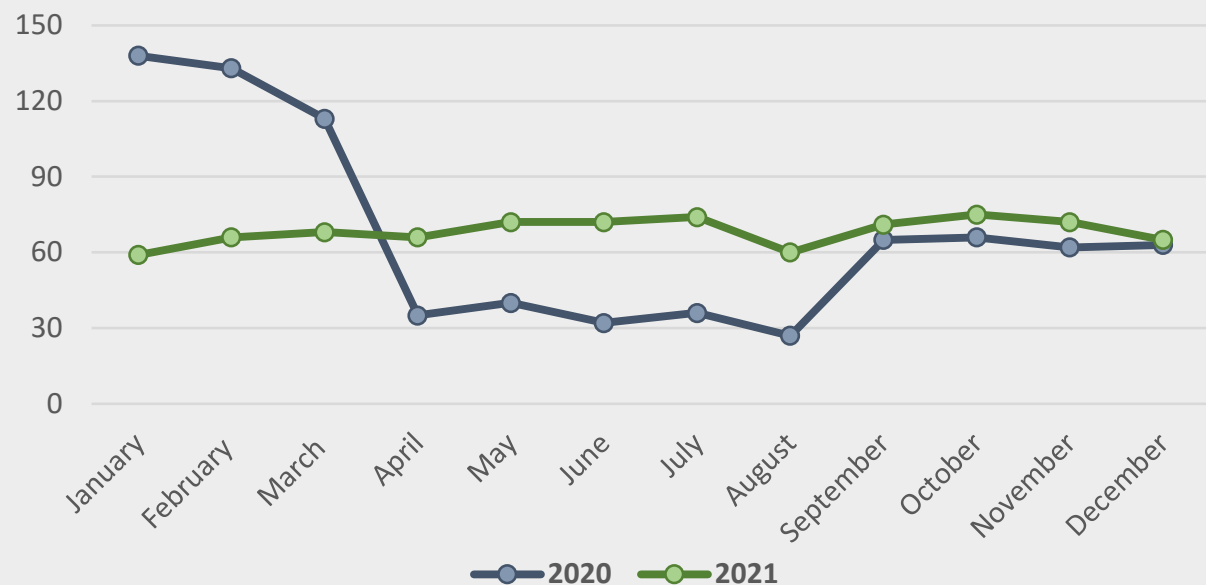
building healthy relationships. These relationships allow us to have better insight and understanding into the individual needs and behaviors of the young person in question. These needs are addressed by allocating vital, individualized resources, connecting them to applicable community supports as we help them transition back home to their family and into their community.

AVERAGE DAILY POPULATION • 2020-2021

Pre-Adjudicated Average Daily Population



Post-Adjudicated Average Daily Population



YOUTH UNDER SUPERVISION • 2019-2021

		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	MONTHLY AVG
2019	Probation	1583	1543	1520	1501	1423	1379	1379	1361	1325	1265	1225	1278	1399
	Deferred Adjudication	695	605	841	638	678	721	800	788	771	656	546	481	685
	Diversion 180	186	187	198	212	196	219	200	220	206	174	136	123	188
	Diversion 180 Fifth Ward									3	4	5	9	5
	Second Chance	213	219	233	250	289	326	302	283	204	148	182	227	240
	Second Chance (Under Age 12)	6	7	7	7	5	4	2	2	2	1	2	4	4
	FIRST • Diversion		7	15	53	68	87	100	102	115	112	123	141	84
2020	Probation	1166	1138	1102	1050	976	910	825	728	660	623	591	553	860
	Deferred Adjudication	373	374	279	226	170	101	77	54	26	31	45	51	151
	Diversion 180	153	151	177	161	154	153	107	125	126	139	178	199	152
	Diversion 180 (Under Age 12)							0	0	0	0	0	0	0
	Diversion 180Fifth Ward	12	12	18	18	18	13	12	9	5	3	0	0	10
	Second Chance	266	269	245	230	195	166	110	77	94	91	74	72	157
	Second Chance (Under Age 12)	4	4	4	2	3	3	3	2	2	1	0	0	2
	FIRST • Diversion	119	113	119	116	94	76	76	75	47	67	90	83	90
	RTC Diversion												8	8
2021	Probation	745	672	691	689	690	700	689	694	705	722	763	781	712
	Deferred Adjudication	74	72	90	90	90	87	103	114	117	111	96	74	93
	Diversion 180	228	230	241	239	228	238	233	211	227	226	246	275	235
	Diversion 180 (Under Age 12)	0	0	0	0	0	1	1	1	2	2	5	6	2
	Diversion 180 Fifth Ward	0	0	6	8	10	9	7	4	4	10	13	14	7
	Diversion 180 Third Ward									6	6	12	13	9
	Second Chance	93	103	121	107	103	98	78	68	76	92	130	173	104
	Second Chance (Under Age 12)	0	0	0	0	0	0	1	1	2	4	6	7	2
	FIRST • Diversion	108	114	119	109	97	92	81	78	79	76	79	80	93
	RTC Diversion	22	25	27	33	33	35	31	20	18	18	18	19	25

Diversion 180 (Formerly Def Pros 180)
 Diversion 180 • Fifth Ward (Formerly Def Pros 180 • Fifth Ward)
 Second Chance (Formerly Def Pros 90)
 FIRST • Diversion (Formerly Def Pros FIRST)

FIRST • Family Intervention Restorative Services of Texas
 RTC • Residential Treatment Center (CPS • Dual Status)



STEVEN WILLING
Deputy Director
Youth Diversion
and Development

Our goal in Youth Diversion and Development is to focus all we do through a youth centered lens. We develop individualized case plans with each young person and their family aimed at building strengths and addressing needs by connecting our young people to ongoing support directly in their community. We strive to truly partner with the families and communities of our young people, building meaningful relationships, linking our young people to sustainable community resources that grow beyond their time with us, and function as full-time supports to our young person and their family.



DR. OLIVIA MCGILL
Deputy Director
Health Services

Most symptoms have an underlying cause. Whether they be medical, behavioral, emotional, or psychological, Health Services works to uncover the underlying cause that may be negatively impacting the ability of a young person to function in a healthy manner. We believe that a youth-centered, individually focused approach is the best path to successfully reach and treat the young people in our care.



MARILYN BROUSSARD WEBB
Deputy Director
Human Resources

The Human Resource Division is committed to the highest professional standards in the implementation of department values and strategic objectives. We value accountability, holding ourselves responsible for creating and sustaining a progressive culture. We promote inclusiveness, taking steps to ensure our workforce aligns with our mission and vision, and by providing our team with the skills and support they need to be effective and impactful juvenile justice practitioners.



DR. DIANA QUINTANA
Asst. Executive Director
Administration

While we may not be able to control all aspects of the juvenile justice system, we can change the lens through which we examine the impact our practices have on the young people and families we serve. In 2021, we made a commitment to be data-driven and evaluate all our programs and processes through an equity lens. While we may not eliminate all disproportionality from the system, we can have a powerful influence on creating lasting, positive change.





**HARRIS COUNTY
JUVENILE PROBATION DEPARTMENT**

1200 Congress, Houston, Texas 77002

Phone: 713.222.4100

www.HCJPD.org

